

Exhibit C – Appendix 1 – Milestone plan

Version log

Version	Date (when released)	Author	Approval	Changes in sections/req ID

This document describes the milestones for the Contract as defined by NT. All milestones shall be included in the Contractor's Contract Schedule, Level 1. It is the Contractor's responsibility to plan and perform all activities within the timeline of the contractor's Contract Schedule.

**Definition:**

Preliminary (version) meaning neither final, nor complete, but with main content included.

Final meaning ready for NT acceptance

Milestones marked with \* are configuration reliable, each milestone is required to be planned for each configuration as defined by the Contractor in Exhibit O.

Milestone	Payment Milestone	Description	Acceptance criteria / deliverables	Interdependences/ Date of MS	Ref document
0 – Tender		The contractor delivers tender documentation	<ul style="list-style-type: none"> <li>• Preliminary CQP</li> <li>• Preliminary documentation delivery plan</li> <li>• Preliminary Environmental Management plan</li> <li>• Preliminary LCA</li> <li>• Preliminary Traffic Safety Plan</li> <li>• Preliminary V&amp;V plan</li> <li>• Preliminary Contractor’s contract schedule</li> <li>• Preliminary payment schedule</li> <li>• Preliminary Training plan</li> <li>• Contractor’s LCC model</li> <li>• Contractor’s Price modell</li> <li>• Preliminary RAM program</li> <li>• Preliminary ILS plan</li> <li>• ...</li> </ul>		
1 – Project Start-up phase					
1.1 – Effective Date		Signing of contract	<ul style="list-style-type: none"> <li>• Guarantees</li> </ul>		
1.2 – Insurance		The contractor delivers insurance certificate	<ul style="list-style-type: none"> <li>• Insurance certificate</li> </ul>	Latest 8 weeks from MS 1.1	
1.3 – Project time schedule		The contractor delivers project time schedule	<ul style="list-style-type: none"> <li>• Final Contractor’s contract schedule, level 1 &amp;2</li> </ul>	Latest 12 weeks from MS 1.1	
1.4 – Delivery of plans		The contractor delivers plans	<ul style="list-style-type: none"> <li>• Updated version CQP</li> <li>• Updated version Environmental management plan</li> </ul>	Latest 10 weeks from MS 1.1	

			<ul style="list-style-type: none"> <li>• Updated version Traffic Safety Plan</li> <li>• Final Verification &amp; Validation plan</li> <li>• Final RAM program</li> <li>• ...</li> </ul>		
1.5 – Kick-off		NT and contractor have project Kick-off			
2 - Design Phase					
2.1 – Initial design review		Joint clarification meeting to agree on what is expected in design etc		After MS 1.1	
2.2 - Design function verification		NT approves the function of selected parts of design (layout) with selected verification method (e.g. mock-up)	<ul style="list-style-type: none"> <li>• Contractor’s design function verification</li> </ul>	After MS 2.1	
2.3 - Conceptual Design review			<ul style="list-style-type: none"> <li>• Conceptual design documentation submitted 2 weeks prior for NT review</li> </ul>	After MS 2.2	
2.4 – Preliminary design review			<ul style="list-style-type: none"> <li>• Preliminary design documentation submitted 2 weeks prior for NT review</li> </ul>	After MS 2.3	
2.5 – Final design review			<ul style="list-style-type: none"> <li>• Final design documentation submitted 2 weeks prior for NT review</li> <li>• Maintenance documentation draft</li> <li>• Approved Verification &amp; Validation matrix</li> </ul>	After MS 2.4	

			<ul style="list-style-type: none"> <li>Final training plan and training schedule</li> </ul>		
2.6 – Design freeze				After MS 2.5	
3 – Production Phase					
3. Procurement long lead items					
3. – Equipment First article inspections					
3. Production of first car body					
3. Commissioning					
4 – Testing and homologation phase					
4.1 – Activities required for Apply for approval*					
4. – Authority approval*					
4. – Individual APIS for trainset 1*					
4. – PTO 1 <sup>st</sup> trainset*			<ul style="list-style-type: none"> <li>Intermediate Maintenance documentation 4 months prior</li> <li>Intermediate complete set of documentation</li> <li>Approved Pre-PTO tests</li> </ul>		

4. – PTO of each Trainset			<ul style="list-style-type: none"> <li>• Vehicle History book</li> <li>• Approved Pre-PTO tests</li> </ul>		
5 – Test operation period					
5. – Maintainability demonstration test					
5. – Energy verification					
5. - FTO					
6 – Warranty period					
6. – Reliability warranty					
6. – Availability warranty					
6. – End of warranty					
6. – End of TSSSA+					
7 - Option phase					